



About the Department of Infrastructure

In January 2007, the operation of the Office of the Coordinator-General was significantly altered when new administrative arrangements were put in place as part of machinery-of-Government changes. The Department of Infrastructure, including the Office of Urban Management and the Property Services Group, was subsequently established.

The delivery of Queensland infrastructure and major projects is a vital element of the Queensland Government's Smart State agenda, and a dedicated department to lead and coordinate it is key to its success.

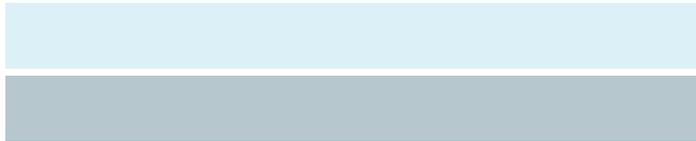
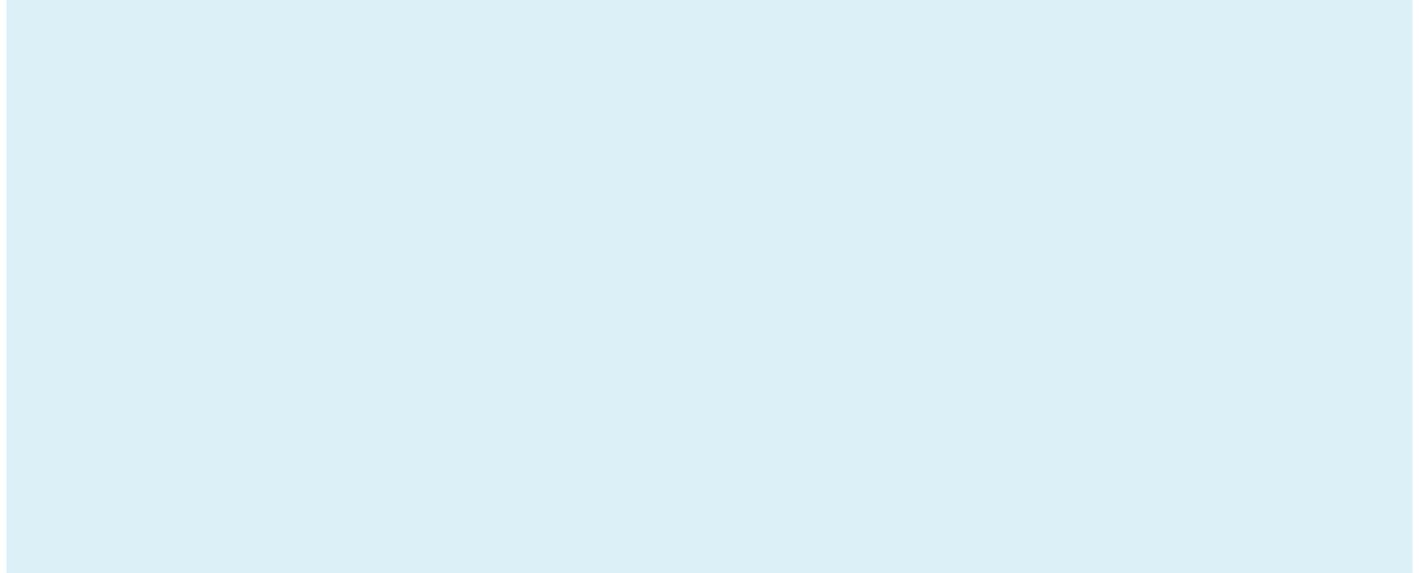
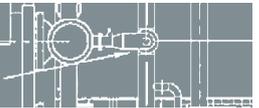
Under the new administrative arrangement, the Director-General of the Department of Infrastructure also holds the Office of the Coordinator-General. The *State Development and Public Works Organisation Act 1971* provides the person holding this office with significant powers to manage major projects on a whole-of-Government basis. This Act provides for planning and development through a coordinated system of public works, as well as for environmental coordination and related purposes.

First passed in 1938 as a post-depression measure to create employment and to develop Queensland, the Act was substantially revised and updated in 1971, with the central role of the Coordinator-General in planned development preserved and specific powers relating to supervision of environmental issues incorporated. Substantive amendments to the Act were made in 1999, principally to provide for the coordination of environmental impact statements for projects declared to be significant, and the acquisition of land for persons other than the State.

The Act was amended again in 2001 to reflect changes to the assessment of mining projects and to enable the transfer of authorised works approved by the Governor-in-Council to an entity established under an Act. In 2005, the Act was further amended to update and clarify certain provisions about environmental coordination for significant projects and the framework by which the Coordinator-General evaluates the environmental effect of those projects. The amendments also put in place mechanisms to ensure the timely completion of environmental assessments and flexibility in the provision of infrastructure by the Queensland Government and public and private partnerships.

During 2006–07, the Department of Infrastructure managed Environmental Impact Statement processes for 35 projects with a total forecast capital value of approximately \$34.6 billion. The Act is also designed to ensure there are adequate land stocks for industrial development and provides a coordination role to ensure industrial developments have access to key transport and export links.

For example, under the *State Development and Public Works Organisation Act 1971*, the Gladstone State Development Area was established in 1993 with 6,800 hectares available for industrial development, with direct links to road, rail, energy and port facilities. It is now the largest of its kind in Queensland at 21,000 hectares. The Townsville State Development Area was declared in 2003 and covers 4,800 hectares with direct links to road, rail, energy and port facilities.



The Bundamba State Development Area, declared in June 2006, enables the development of water pipeline infrastructure for South East Queensland.

The Act was also amended in 2006 to grant new powers to create infrastructure easements where needed. This was deemed essential to fast-track critical projects such as the Southern Regional Water Pipeline, Western Corridor Recycled Water Scheme and Gold Coast Desalination Plant.

The Office of Urban Management works collaboratively with state agencies, local governments and other stakeholders to sustainably manage growth in the South East Queensland (SEQ) region. Guiding this work, the Office of Urban Management is responsible for developing and coordinating and monitoring the implementation of the SEQ Regional Plan. Designed to manage growth in the region through to 2026, the SEQ Regional Plan is the first of its kind in Australia. It directs the future planning decisions of state and local government, and will shape the way in which SEQ grows over the next two decades.

The plan protects more than 80 per cent of the region from future urban development, ensuring that SEQ remains one of the most livable urbanised areas in the world, while allowing for strong population growth and encouraging future prosperity. The SEQ Regional Plan will be reviewed every five years, with the first review to commence late 2007 and to be completed by 2010.

The Department of Infrastructure is also responsible for developing and coordinating the implementation of the SEQ Infrastructure Plan and Program, through the Office of Urban Management and its Program Management Office. The SEQ

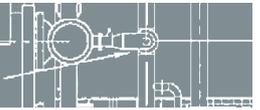
Infrastructure Plan identifies the main infrastructure priorities for South East Queensland over the next 20 years. It details proposed investigations, planning, design and construction over the period in order to implement the SEQ Regional Plan.

The SEQ Infrastructure Plan, first released in 2005, maps out all the road, rail, water, energy, health, education and community infrastructure necessary to support the SEQ Regional Plan. It is a significant achievement for Queensland as it identifies infrastructure requirements for the next 10 years and represents the Queensland Government's commitment to the necessary infrastructure that supports growth in South East Queensland.

The Property Services Group (PSG), a commercialised business unit within the Department of Infrastructure, delivers a range of services under the *Industrial Development Act 1963*. PSG, through access to the Estates Construction Fund, provides funding for both property-related and other industry development functions aimed at encouraging the location and expansion of business and industry in Queensland. The industry support mechanisms are delivered by a number of divisions within the Department of Infrastructure and the Department of State Development.

During 2006–07, the PSG sold 57 industrial sites, valued at \$50.7 million, throughout Queensland and was successful in tendering and starting construction of the Sunshine Coast Industrial Park. The first stage of the park, due for completion in early 2008, will release 73 lots catering for a wide range of business and industry activities.

Strategic priorities	Business strategies	Activities
Deliver a water infrastructure system for South East & Regional Queensland	Water infrastructure is developed and key assets are fast-tracked to meet delivery deadlines	<ul style="list-style-type: none"> ■ Deliver the SEQ Water Grid ■ Deliver Regional Water Infrastructure Projects – Water for Bowen, Nathan Dam, Eden Bann and Rookwood Weirs, Connors River Dam, Moranbah Pipeline Projects, Nullinga Dam and Burnett program of environmental actions ■ Secure land corridors to allow infrastructure project delivery
Deliver vital infrastructure projects and coordinate the provision of infrastructure on a whole-of-Government basis	The government's Value for Money and/or Project Assurance Frameworks are applied to the assessment of major infrastructure projects, including assessment of their potential as Public Private Partnerships (PPPs)	<ul style="list-style-type: none"> ■ Evaluate major infrastructure projects under the Value for Money and Project Assurance Frameworks, including identifying opportunities where PPP solutions can provide the best use of public resources ■ Procure proponent for Yeerongpilly Landing Project ■ Airport Link toll road
	Coal infrastructure development is successfully coordinated between key stakeholders	<ul style="list-style-type: none"> ■ Coal Infrastructure Program of Actions ■ 30 year strategic coal infrastructure plan ■ Tarong Power Station alternative fuel source and transport infrastructure ■ Surat Basin Railway
Advance regional planning and sustainable growth management	Planning in SEQ including monitoring and review of the South East Queensland Regional Plan is well advanced	<ul style="list-style-type: none"> ■ South East Queensland Infrastructure Plan ■ South East Queensland Regional Plan ■ Investigation Area Sites ■ Structure Plans for Major Development Areas ■ Local Government and Local Growth Management Strategies
	Implementation of the South East Queensland Infrastructure Plan is successfully coordinated between key stakeholders	<ul style="list-style-type: none"> ■ Program Management Office ■ Australia TradeCoast ■ Corridor and Industrial Land Investigations
	Key strategic regional infrastructure plans are developed and implemented	<ul style="list-style-type: none"> ■ Northern Economic Triangle Taskforce ■ Townsville Port Master Plan ■ Townsville City-Port Strategic Plan ■ Gladstone Port and Rail Infrastructure Plan
Coordinate major projects from concept through to completion	Major projects – environmental impact assessments are processed, approvals are obtained and infrastructure requirements are managed to deliver best results for Queensland	<ul style="list-style-type: none"> ■ Aurukun Taskforce ■ Significant project designations ■ Project approval management ■ Government Agency coordination ■ Value-adding opportunities ■ Commercial arrangements ■ Environmental impact assessments
Facilitate major private sector projects		<ul style="list-style-type: none"> ■ Deliver the Industry Location Scheme through industrial property developments ■ Continued development of Gladstone and Townsville State Development Areas ■ Establish new State Development Areas ■ Develop new industrial hubs ■ Deliver the accelerated planning initiative for high-impact industries
Plan for the state's ongoing industrial land needs	Land and infrastructure development and planning occurs in strategic locations	
Secure and manage land for industrial and economic development	Government strategic land and infrastructure projects are delivered	<ul style="list-style-type: none"> ■ Cruise terminal strategy to support tourism development ■ Transport oriented developments ■ Strategic Industrial Land ■ North Bank Development Project ■ Townsville Ocean Terminal and Associated Development



Future directions

The Department of Infrastructure's future strategies will be informed by activities that:

- deliver infrastructure that meets the needs of Queensland's rapidly growing population and economy
- apply current South East Queensland regional planning principles progressively across the state in order to formulate a model to manage population growth and the subsequent infrastructure priorities
- deliver vital water infrastructure for Queensland including increasing the water storage capacity in South East Queensland, investing in desalination and water recycling technology, and constructing a water grid for sustainable growth
- develop regional land projects that provide for the needs of the community and industry, allowing for population and economic growth
- promote the sustainable development of Queensland's natural resource base supported by an efficient and effective transport, rail and port system
- develop and implement strategies for improving delivery confidence for the state capital program
- ensure that major project development impacts are minimised, while net environment and community benefits are maximised wherever possible.