Acknowledgement of Country



RAP Artwork by Keisha Thomason



Introduction



- Stepped into the BESIX Watpac Northern Area manager in June 2020, when Bryan Glancy decided to retire after 17 years in the role
- ~11 years with BESIX Watpac, started in Townsville, 5 years in Brisbane and Sydney
- Prior to BESIX Watpac Townsville worked in based family company operating in Northern Australia and South Pacific
- Raised and educated in Townsville at Hermit Park Primary School, Town High School & James Cook University

Project Experience









Agenda

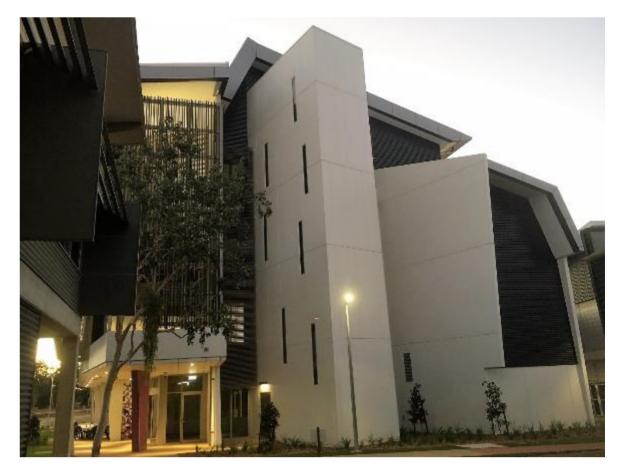
- Transition from Watpac to BESIX Watpac
- New Projects
- JCU Technology Innovation Complex (TIC)
- Townsville Bulk Sugar Shed 1 and 2 Roof Replacement



BESIX Watpac - Local History

Proud local builders with origins dating to early 1900s

- Started in Cairns by the Watkins family once known as Watkins Pacific and later listed on the ASX as Watpac
- National company headquartered in Brisbane
- Full time North Queensland presence for over 21 years. Lead by Bryan Glancy for 17 years
- Delivering large-scale to small tailored projects across all sectors
- Flat management structure guaranteeing cost effective outcomes and personalised approach
- Partner and employer of choice for Queenslanders



AITHM Building, JCU Townsville



Queensland Country Bank Stadium



VALUE \$318M



Expertise Managing Contractor

- ✓ Once in a generation, 25,000 seat North Queensland icon
- Delivered on time and within budget
- ✓ 85% of works delivered by locals
- Larger trade packages broken up creating local business opportunities
- ✓ Doubled indigenous participation target to 11.9%
- Awarded 2020 Project of the Year, Excellence in Workplace Health & Safety, Construction Awards Sporting Facilities (Master Builders North QLD)
- ✓ 2000+ local jobs created, 138 apprentices
- ✓ 488 local businesses injecting \$163M+ into local economy







LEAP 2 – Lavarack Barracks

CLIENT Plenary Living (Defence project) VALUE \$127M Townsville, \$253M nation wide

- ✓ 120 units Simpson Barracks, Watsonia, Vic
- ✓ 200 units Puckpunyal Military Area, Vic
- ✓ 32 units Royal Military College, Duntroon, ACT.
- Delivered under a PPP, with Plenary to maintain the facility for a 30 year period





Cairns JCU Ideas Lab



VALUE



Expertise Design and Construct

- Delivered on time and within budget together with our predominantly local subcontractors
- Three-storey Ideas Lab maximises collaborative space and provides facilities where prototypes can be built and tested
- Designed to LEED standards with sustainability features including responsible material selection, a green vine wall, stormwater filtering, and a 60 kW photovoltaic system
- 11% Indigenous participation, doubling our target
- ✓ Spaces for innovation built around a three-storey atrium
- ✓ PTFE mesh fabric facade used for audio visual projection







Rheuben Building Townsville Grammar School



- ✓ Building extension and refurbishment
- 2 new general learning classrooms, additional facilities, PWD lift and enhanced disability access

VALUE

\$2.6M

- ✓ Works completed over 4 stages
- ✓ Lump Sum Delivery







Herston Quarter - STARS

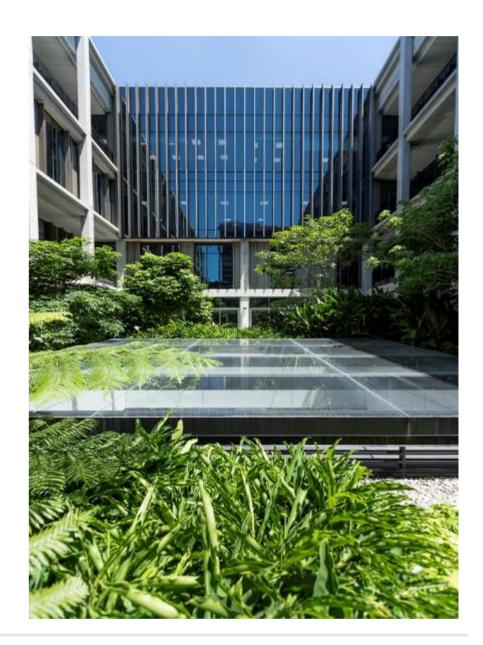


First stage of \$1.1 billion master planned health precinct

VALUE

\$375M

- New Surgical, Treatment and Rehabilitation Service Building, Spanish Steps and a sky-bridge linking to Royal Brisbane and Women's Hospital
- ✓ 182 new hospital beds, 7 operating theatres



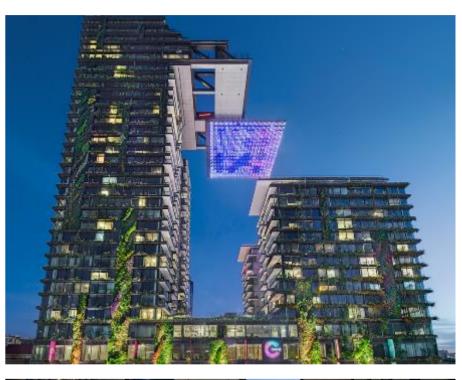


One Central Park



VALUE \$597M

- Internationally acclaimed landmark of Sydney's \$2B Central Park precinct
- Multiple award-winner featuring two garden-wrapped towers
- Includes a 100-tonne heliostat a construction industry first taking three years of rigorous design and planning to install
- ✓ Vertical gardens designed by artist and botanist Patrick Blanc







BESIX Watpac

BESIX Group, International capability and strength

- Started by three brothers in 1909
- Entered the Middle East market in 1966, and have been there ever since. They have delivered a significant portion of the region's iconic infrastructure
- Initial Australian Project in 2011, Wheatstone LNG project WA
- Global Tier 1 player, with engineering-led approach, specialising in complex construction across all sectors.
- > Operating across 25 countries.



Ferrari World, Abu Dhabi



Burj Khalifa



VALUE \$1.5Billion

Dubai, UAE

- The world's tallest skyscraper reaching a height of 828m
 200m above it's tallest competitor
- ✓ Winner of numerous prestigious awards for innovation, engineering excellence and architectural design
- Concrete pumped to 600m without segregating a world first
- Over 40 wind tunnel tests conducted with speeds up to 200 km/h
- 900 luxury residential apartments and the exclusive 304 room Armani Hotel





Crown Princess Mary's Bridge



VALUE **\$220M**

Roskilde Fjord, Denmark

- Bridge span of 1.4km, with 8.2km of 4 lane highway
- The Project also included 11 smaller civil engineering works, such as additional bridges, tunnels, wildlife crossings, one of kilometre retaining wall and three kilometre acoustic barrier
- Completed in a declared EU Nature zone which is home to some of Europe's most valuable and endangered species





Pont-sur-Sambre Power Station



VALUE \$52M



- ✓ Siemens' first power station in France
- includes a 400 MW combined gas-steam cycle (CCGT) electricity generating station
- ✓ extraordinarily high level of environmental integration







Wheatstone LNG Project

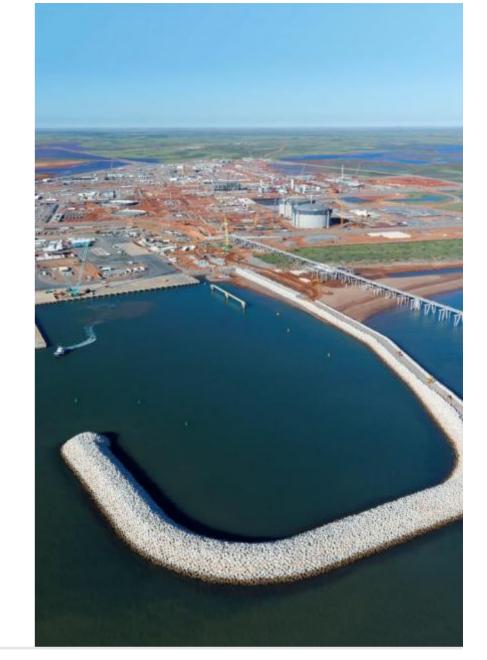
Bechtel for Chevron Australia

VALUE **\$360M**



- ✓ 1km of Break wall
- BESIX partnered with Thiess for the design, procurement and construction of marine works for the Wheatstone liquefied natural gas project in Onslow, Western Australia.
- This included two quays and a breakwater to facilitate transport and protect the operation's harbour from storms and heavy seas.

✓ Delivered 3 months ahead of program





In-house Engineering

De-risking projects and delivering project certainty



Specialists optimise design and deliver certainty on time, quality and cost



150+ engineering & methodology specialists working on complex worldwide projects

Close integration

Specialists embedded in project teams from pre-contract to project completion.





Boots on the ground in **Queensland**



Dedicated Engineering offices in **Brisbane**, **Dubai & Brussels**, working as one team



Strong focus on Safety, Constructability & Value engineering (best quality-price balance)







Project Snapshot

- Client: James Cook University
- Relocation of Engineering to a central location
- ➢ GFA ~ 9,400 m²
- Basement, ground plus 4 levels
- Targeting LEEDS Gold and WELLS rating
- The building includes
 - Learning spaces
 - Multi Modal Studio (MMS)
 - Offices
 - Structures lab











Commercial Overview

Overall Project Budget:	\$93.5M	
Tender Period:	7.5 weeks	
Preferred Status	22 December 2020	
Value Management:	January and February 2021	
Contract Execution:	19 February 2021	
Date for Practical Completion:	November 2022	
Fully Documented Traditional Lump Sum- AS4000 with JCU amended conditions		
JCU Principal Design Consultant:	Richard Kirk Architects, i4 and CWA	
(Sub-consultants engaged through PDC)		



Subcontract Packages & Local Participation

- The will be approximately 80 trade packages within the project
- > All Trade Packages are open to the local Market
- Local content is a high priority for JCU and BESIX
 Watpac
- We want and need local Subcontractors and Workers

Previous local content results

Project	Local Labour
JCU Ideas Lab	85.5%
QCB Stadium	83.4%
QCB Infrastructure	100%
LAND 17 Lavarack Barrack	94%



Indigenous Employment

- > A Indigenous Employment and Training Steering Committee will be formed, first meeting 23 March 2021
- > An Indigenous Business Forum will be held on 22 March 2021
- Contractual Indigenous Employment Target of 6%, however expecting to achieve 10%+

Recent Results

Project	Indigenous employment Target	Indigenous employment Achieved
JCU Ideas Lab	2.5%	11.7%
QCB Stadium	6.6%	11.6%
SMC Civil Package	Nil	13.2%



Development A learning Legacy

BESIX Watpac are working with JCU and their Engineering Department to ensure the building maximises it's potential to be used as a learning tool.

- > Options being considered include:
 - Inclusion of gauges and anemometers to the building fabricate to allow monitoring of wind pressures, for comparison against theoretical calculations and wind tunnel testing
 - Includes of gauges within the concrete structure to measure live thermal activity and the stresses within the structure
 - Insulation of accelerometers within the building to measure vibration and the cyclic loading of façade panels
 - Extensive interaction between the construction project.



Townsville Bulk Sugar Terminal (TBST) Shed 1 & 2 Roof Replacement





Project Snapshot

- Client: Queensland Sugar Limited (QSL)
- ~ 35,000m² of roof to be removed and replaced, 35deg pitch
- Upgrade and strengthening of some structural steel elements
- New roof walkway system
- Some Conveyor removal
- Roller door replacement
- Extend life of sugar export infrastructure by at least 40 years
- Final component of a \$100M state wide reroofing project by Sugar Terminals Limited





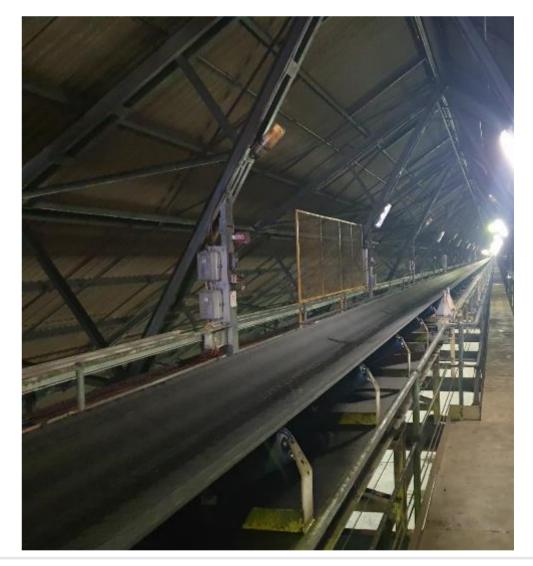
Commercial Overview

Overall Project Budget:	\$22M (GST included)
Tender Period:	4 weeks
Review, assessment & negotiation:	November 2020 to January 2021
Letter of Award:	18 January 2021
Practical Completion:	11 Separable Portions + 9 Contractual Milestones, within the LD regime
Shed 2 Completion:	September 2021
Shed 1 Completion:	September 2022
Conditional staged site handover	
Amended AS4000, build only contract	



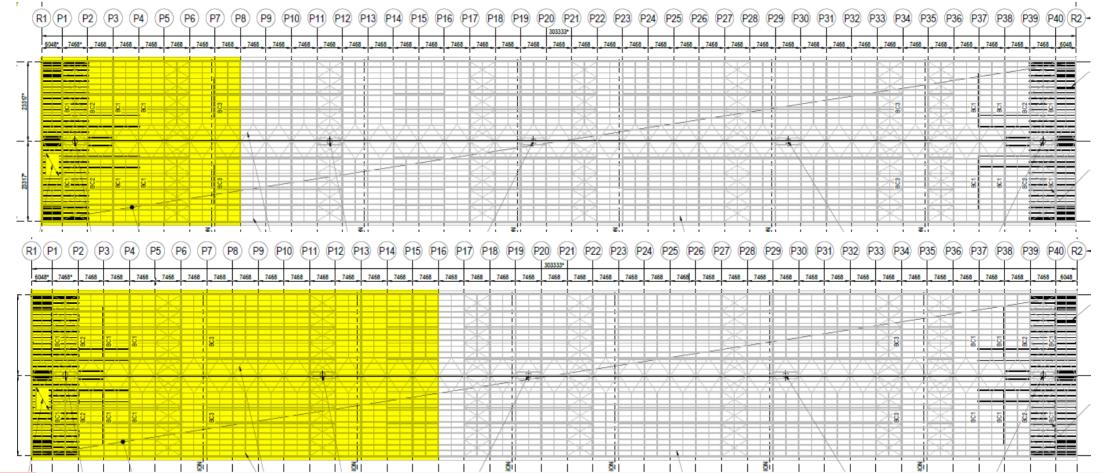
Key Project Aspects

- Safety is the top priority
- ➤ The project must be complete <u>on time</u>
- Experienced subcontractors selected by client to limit risk
- Extensive milestone and staging provisions
- Roofing Works can only be completed outside the cyclone season
- Custom made construction access system



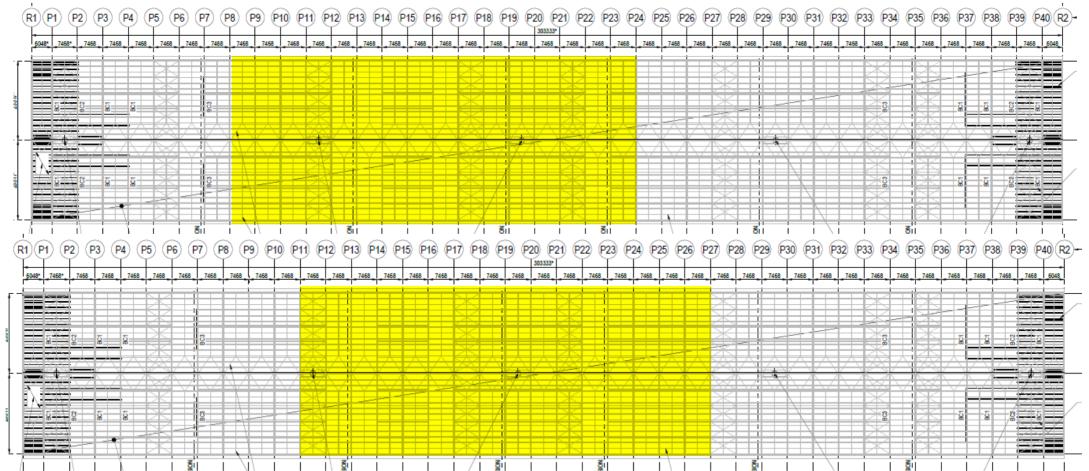


Staging - Overview





Staging - Overview





Staging - Overview





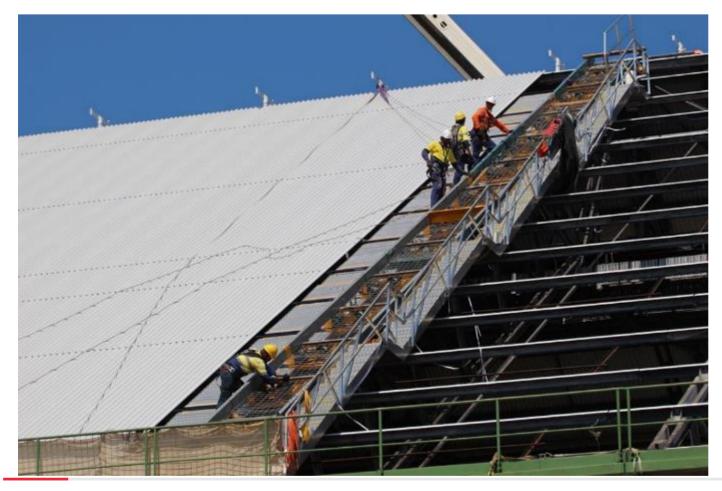
Subcontract Packages

- Roofing:
- Structural Steel:
- Demolition:
- Roller doors:
- Scaffolding
- Fencing
- Mobile cranes
- Site establishment trades

Queensland Industrial Cladding (QIC) SFC Industries Down to Earth Demolitions Easylift



Roof Access System (photos from previous projects)









Roof Access System (photo from previous projects)





Contact

For enquiries please contact the BESIX Watpac Townsville Office:

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- Email: tvltenders@watpac.com.au

