



An artist's impression of the aerial view of Queen's Wharf Brisbane, subject to planning approvals © Destination Brisbane Consortium. All rights reserved.

Our performance in assessing, approving, facilitating and delivering major projects

Key highlights

Our department is providing tailored regulation, advisory, facilitator and delivery services to support increased and diverse economic activity leading to job creation while protecting the environment by:

- facilitating and delivering major and coordinated projects to boost the state's economic growth including Queen's Wharf Brisbane—estimated to create 3000 construction and 8000 operational jobs, the Gold Coast 2018 Commonwealth Games™ sporting venues, with a \$320 million investment, and Commonwealth Games Village, bringing an estimated \$550 million to the local economy, as well as the Abbot Point Growth Gateway project
- refining and implementing an enhanced bilateral assessment agreement with the Australian Government on environmental impacts to improve quality and efficiency outcomes
- ongoing improvement of the coordinated project environmental impact assessment process
- facilitating the development of resource industry infrastructure, which will help unlock jobs and investment such as proposed Galilee Basin mining projects with potential capital expenditure investment of over \$55 billion, 19,000 construction and 16,000 operational jobs.
- undertaking appropriate land acquisition and land access programs to deliver economic development and infrastructure initiatives
- facilitating integrated resort developments in order to expand Queensland's \$17.5 billion tourism industry, which supports 220,000 jobs
- providing effective project delivery assistance to proponents and case management support—current case managed projects have a capital expenditure of over \$114 billion
- developing a business case for the Integrated Sports and Entertainment Centre in Townsville, supported by up to \$100 million funding for the stadium component
- progressing the Queensland State Netball Centre with \$30 million funding over two years
- declaration as a 'coordinated project' of the potential \$600 million redevelopment of Lindeman Island resort—potentially creating over 800 construction and 300 operational jobs
- coordinating \$20 million in improvements to boating safety in Mission Beach
- holding 11 Regional Major Projects and Industry Forums attended by 2147 people to assist local businesses to successfully bid for work with major projects.



Delivering Gold Coast 2018 Commonwealth Games™ venues

Gold Coast 2018 Commonwealth Games™ (GC2018) projects will provide long-term economic benefits to Queensland. The department is responsible for the delivery of the GC2018 venue and village infrastructure program (overseen by the Commonwealth Games Infrastructure Authority and the Economic Development Board) and the project and contract management of individual projects.

The \$320 million investment in sport and community infrastructure will create more than 1000 jobs during the design and construction phases.



Aerial view of the Carrara Sports and Leisure Centre construction site

Delivery is progressing on GC2018 projects with:

- construction of the \$101 million Carrara Sports and Leisure project commencing in early 2015 as stage one of the \$122 million Carrara Sports Precinct redevelopment for the GC2018. The precinct works are expected to generate up to 400 full-time equivalent jobs during design and construction and will provide a mix of new elite and

community facilities for all of South East Queensland to attract future major events and encourage greater grassroots sports participation

- construction on the new \$40 million Coomera Sports and Leisure Centre commenced in early 2015 and is expected to generate up to 130 full time equivalent jobs during design and construction. This project is providing much needed community infrastructure to support the growing Coomera population with a mixed-use sport and community facility due for completion in late 2016
- construction of the Queensland State Velodrome—the first indoor in the state—commenced in late 2015 and is on schedule for completion in mid-2016. This \$58 million project is creating up to 185 full time equivalent jobs throughout design and construction and will ensure local cycling continues to grow, develop and attract major national and international cycling events to Queensland



An artist's impression of Queensland State Velodrome

- the Gold Coast Aquatic Centre redevelopment, which was the first venue completed, was delivered almost four years ahead of GC2018. Local industry participation was high, with more than 90 per cent of the workforce coming from South East



An artist's impression of Queen's Wharf Brisbane, subject to planning approvals © Destination Brisbane Consortium. All rights reserved.

Queensland. The venue has already attracted its first world-class sporting event—hosting the Pan Pacific Championships in August 2014

- the Queensland Government are working with private developer Grocon to redevelop a portion of the Parklands site at Southport for use as the Commonwealth Games Village. Early site works for the \$550 million redevelopment commenced in late 2014, with delivery on schedule for late 2017.



An artist's impression of the Commonwealth Games Village

The Commonwealth Games Village is the catalyst for the redevelopment of Parklands—the Gold Coast's largest ever urban renewal project. Future development of Parklands will help to diversify the local economy and generate long-term jobs and new investment for the Gold Coast community in commercial, retail and health and knowledge related sectors.



An artist's impression of the Commonwealth Games Village

Construction of the Commonwealth Games Village will inject an estimated \$550 million into the local economy creating 1500 full-time equivalent jobs during design and construction.

The Commonwealth Games Village will be one of the most significant legacy projects of the Commonwealth Games.

The project includes 1252 apartments and townhouses across 18 buildings and will provide accommodation and services to 6500 athletes and officials during the GC2018 event.

Queen's Wharf Brisbane

The department is facilitating delivery of Queen's Wharf Brisbane, which will be a unique and vibrant development that attracts investment and visitors from around the world.

The development of the nine hectare site will provide an iconic addition to the city skyline, reconnect the activity of the Brisbane city centre to the river, preserve and celebrate Brisbane's heritage and deliver high quality public spaces.

Destination Brisbane Consortium will deliver the Queensland Government's vision for a world-class tourism, leisure and entertainment precinct that promotes economic growth for the state with the creation of up to 3000 construction and 8000 ongoing operational jobs.



An artist's impression of Aquis Great Barrier Reef Resort near Cairns



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An artist's impression of the pedestrian bridge from Queen's Wharf Brisbane to South Bank, subject to planning approvals

It will be the largest staged construction development in Brisbane city since South Bank.

A PDA was declared in November 2014 to establish the necessary policy environment to facilitate planning and delivery as well as support the intended development outcome for the site, including supporting the streamlining of development approvals, followed by the unveiling of design concepts in late 2014 by Greenland Holding Group Company and Crown Resorts and the Destination Brisbane Consortium.

In July 2015 Destination Brisbane Consortium was announced as the preferred proponent for this multi-billion dollar integrated resort development (IRD), paving the way for site works to commence on schedule in 2017.

Slated for completion in 2022, the Queen's Wharf Brisbane precinct will include a sky deck with restaurants and bars as part of the signature "Arc" building, five new hotel brands—three of which will be six-star rated—a casino, a riverfront moonlight

cinema, about 50 food and beverage outlets and a new pedestrian bridge connecting to South Bank.

Integrated resort developments

The department is working to expand Queensland's \$17.5 billion tourism industry supporting 220,000 jobs, through the facilitation of IRDs.

With high quality tourism, leisure and entertainment facilities, the proposed IRDs will enhance Queensland's tourism opportunities and deliver both direct and indirect benefits to the economy and community. They will reinvigorate key locations across the state and provide future support for major events, to be enjoyed by locals and visitors alike.

In 2014–15, the evaluation of proposals progressed with:

- Request for Detailed Proposal documentation issued in August 2014.
- Coordinator-General's evaluation report on the EIS for the proposed \$8.15 billion Aquis Great Barrier Reef Resort at Yorkey's Knob near Cairns, issued in December 2014 and followed by the release of the Federal Minister for the Environment's approval of the 'controlled action' (subject to conditions) on 30 April 2015.
- Aquis Resort at the Great Barrier Reef Pty (Ltd), the shortlisted proponent for the Cairns IRD, invited to recommence the IRD process in May 2015. In June 2015 Aquis requested amendments to the Process Deed and this was provided back to the proponent for execution in August 2015. The proponent is required to execute the Process Deed to recommence process negotiations.



The John McIntyre Bridge, in the Townsville SDA, providing a direct link to the Port of Townsville

- ASF Consortium Pty (Ltd), the shortlisted proponent for the Gold Coast IRD, executing a revised Process Deed on 5 August 2015. This agreement outlined a revised five hectare site at Main Beach that protects the Spit, Wavebreak Island and South Stradbroke Island from development. Next ASF will need to submit a detailed proposal.

Townsville Integrated Sports and Entertainment Centre

A funding contribution of up to \$100 million has been earmarked by the Queensland Government to support the development of the stadium component of the Integrated Sports and Entertainment Centre (ISEC) in Townsville.

Townsville City Council (TCC) is concurrently preparing a Development Scheme for the Townsville City Waterfront Priority Development Area (PDA).

By working collaboratively with the TCC, the Queensland Government is ensuring the ISEC and PDA complement each other, resulting in a strong strategic stimulus for the social and economic development of Townsville.

The department has commenced developing a business case for the project, including a high level scoping exercise and funding model for the stadium component of the ISEC.

Queensland State Netball Centre

\$30 million in funding is committed over two years through Stadiums Queensland to facilitate the delivery of a purpose designed, eight-court indoor netball centre at the Queensland Sports and Athletics Centre at Nathan.

Stadiums Queensland has engaged the department to deliver the project. It will support the growth of the sport in Queensland, which currently has no purpose built facility for netball.

The Queensland State Netball Centre will provide a training base for the Queensland Firebirds, Queensland's representative team in the Australian Netball League competition (and current league champions), as well as headquarters for Netball Queensland.

Regional Major Projects Forums

Regional Major Projects and Industry Forums, 11 in total, were held in Townsville, Ipswich, Maryborough, the Sunshine Coast, Cairns, Redcliffe and Rockhampton throughout 2014–15, with 2147 attendees.

These forums provide local businesses with information about real opportunities for securing work contracts, how to successfully bid for work and opportunities to meet major project proponents.

Delegates from business, industry and government joined forces with major project proponents to identify regional supply chain opportunities and focus on improving the economic outlook for the regions.

Major Projects Conference Queensland

The Major Projects Conference Queensland, held in September 2014, was attended by almost 600 professionals and leaders from a range of industry and government organisations.

The program featured presentations from thought leaders who gave their insights on



Queensland’s future from a planning and economic development perspective.

Speakers included Professor Henry Ergas, Senior Economic Adviser at Deloitte and inaugural Professor of Infrastructure Economics at the University of Wollongong’s Infrastructure Facility. Professor Ergas focused on infrastructure challenges and asset recycling, as well as discussing the history of infrastructure in Australia, and the lessons that can be learnt going forward.

Case management support

For projects that support economic growth and job creation, have multiple approval requirements, and are complex or sensitive, the department provides case management services to assist private sector proponents. Assistance can include:

- streamlining approvals and access to Queensland Government contacts
- negotiating and identifying resources and linkages within the Queensland Government to overcome obstacles
- identifying opportunities to progress projects including approval pathways, resource availability, site selection, workforce solutions and access to economic data and business tools
- facilitating introductions with local companies and service providers
- assisting engagement with communities, local governments and landholders.

Through active business engagement and working closely with other government agencies, the department provides project facilitation to encourage investment attraction and reinvestment in the state, to support private sector capital expenditure and job creation.

Key industry sectors targeted include gas, oil and petroleum, coal and minerals as well as renewable energy (including biofuels and bio-manufacturing), tourism, health, manufacturing, science and technology, food and agribusiness, construction and aviation sectors.

Current case managed projects are valued at more than \$114 billion in capital expenditure. Examples include:

- Integrated Food and Energy Development’s Etheridge Integrated Agriculture Project
- Northern Territory Government’s North East Gas Interconnector Pipeline
- Casper Energy’s Bulk Fuels Terminal project
- Senex Energy’s Western Surat Gas project
- Arrow Energy’s Bowen Gas project
- significant Galilee Basin and Bowen Basin coal projects.

Townsville State Development Area (SDA)

The Coordinator-General established a Strategic Coordination Group in June 2015 to seek a greater understanding of regional economic opportunities, the Townsville port’s medium to long-term land requirements and current development constraints in the 4900 hectare Townsville SDA.

The Strategic Coordination Group includes representatives from Townsville Enterprise Limited, Townsville Chamber of Commerce, TCC, DTMR, the Port of Townsville and the department.



To maximise development opportunities in the Townsville SDA the Coordinator-General is:

- actively working with a major land holder, Glencore, on master planning its landholdings to facilitate and coordinate development
- assessing an application from Aurizon for a freight terminal to expand the existing Stuart Rail Yards, which would enable relocation of the current rail yards from their current closer CBD proximity
- investigating options to develop a long-term infrastructure strategy in conjunction with TCC and DTMR.

Galilee Basin development

The development of the Galilee Basin and subsequent boost to Queensland's economy is being enabled by the department, with Governor in Council approval of the varied development scheme for the Galilee Basin SDA in November 2014.

The Galilee Basin SDA generally comprises two 500 metre wide corridors from the Galilee Basin to the Port of Abbot Point. One rail corridor is designed to service the central Galilee Basin and a second corridor will service the southern Galilee Basin. With a total land area of almost 106,000 hectares, it will enable a coordinated approach to developing multi-user common rail corridors.

Should all of the proposed mining projects within the Galilee Basin be developed, there is potential for a capital expenditure investment of over \$55 billion with 19,000 construction-phase jobs and 16,000 operational jobs.

The economic injection that would be provided by Galilee Basin mining operations will lead to direct benefits for future generations of Queenslanders, ensuring improved schools and better hospitals and roads will be delivered.

In August 2014, the Coordinator-General released his report for the potential \$2.2 billion 300-kilometre North Galilee Basin Rail project.

The rail line is estimated to have capacity to transport 100 million tonnes of coal a year and bring up to 2400 jobs and \$900 million into the state economy during its construction phase.

Landholders affected by the Galilee Basin SDA are being assisted by a Landholder Liaison Manager.

To date the Coordinator-General has approved development applications in the Galilee Basin SDA for a power station for Moray Power, and two temporary workers camps, a permanent workers camp, an airport and four quarries.

Sustainable port development

The Sustainable Ports Development Bill 2015 represents a major step in implementing port-related commitments made by the government in the *Reef 2050 Long-Term Sustainability Plan* to demonstrate its commitment to protecting the Great Barrier Reef, providing a clear framework for the development of port facilities in and adjacent to the Great Barrier Reef World Heritage Area (GBRWHA).

The Bill was introduced to Parliament in June 2015 with the key policy objective to protect the GBRWHA through managing port-related development in and adjacent to the area.



Abbot Point – image courtesy of North Queensland Bulk Ports Corporation

It nominates the ports of Townsville; Abbot Point; Hay Point and Mackay; and Gladstone as priority ports. These will be subject to long-term planning in the form of mandatory port master planning to optimise infrastructure and address economic, environmental and social relationships as well as supply chains and surrounding land uses.

The priority ports represent trade worth \$32 billion and shifted 77 per cent of the total throughput of all Queensland ports in 2013–14.

Outside the priority ports, capital dredging for the development of new or expansion of port facilities will be prohibited within and adjoining the GBRWHA.

The Bill was referred to the Parliamentary Infrastructure, Planning and Natural Resources Committee for its consideration and subsequent report to Parliament.

It is understood that the Bill was a material consideration resulting in the unanimous decision by the United Nations Educational, Scientific and Cultural Organisation World Heritage Committee on 1 July 2015 to not place the Great Barrier Reef on its World Heritage in-danger list.

The Queensland Government has initiated master planning processes for the ports of Abbot Point and Gladstone. The Port of Gladstone is being used as a pilot project to advance master planning processes in accordance with the Bill.

Abbot Point growth gateway project

The Queensland Government is committed to expanding the Port of Abbot Point in a responsible and sustainable manner and our

department continues to lead this key project.

In March 2015, the government made an agreement with major proponents Adani and GVK to put in place stringent protections for the Great Barrier Reef, while allowing for the fiscally responsible expansion of the Abbot Point Coal Terminal and the generation of jobs and economic value.

This followed November 2014 amendments to the Abbot Point SDA to facilitate industry and infrastructure projects while balancing environmental protections.

Abbot Point Port, 25 km north-west of Bowen, currently has a capacity of 50 million tonnes per annum. The proposed expansion will increase capacity by 70 million tonnes per annum to cater for additional coal from the Galilee Basin.

As an environmental protection measure, dredged material will not be dumped within the GBRWHA, or on the Caley Valley wetlands. Instead, it will be reused on the remaining unallocated industrial land at the port—an area known as T2.

In April 2015, a new project referral regarding dredging for berth pockets within port limits was submitted under the *Environment Protection and Biodiversity Conservation Act 1999* (EPBC) Act. Following federal consideration, the department began studies for a full EIS in May 2015. The draft EIS was available for public comment from August–September 2015.

The draft EIS looks at:

- all environmental impacts, including detailed investigations into dredging impacts, social and economic impacts,



An aerial view of the Port of Gladstone

marine ecology and terrestrial ecology (including flora and fauna)

- management of cultural heritage with the Juru traditional owners—the Federal Court in Brisbane recognised the Juru People’s native title rights and interests over about 7570 hectares of land and waters between Bowen and Ayr.

Port of Gladstone

Master planning is underway for the Port of Gladstone, with public consultation on a proposed boundary conducted in mid-2015.

By providing greater certainty about infrastructure essentials like transport and utilities corridors, the master plan will increase investor confidence and protect the future of the Great Barrier Reef by considering marine and land-based impacts, port and supply chain capacity and connectivity, environmental and community values consistent with the principles of ecologically sustainable development.

Port of Townsville

Trade through the Port of Townsville is forecast to grow to 48 million tonnes per annum by 2040—four times the throughput of 2012–13.

The Port of Townsville Limited proposed an expansion of the port to support this growth, with an original estimated capital expenditure of \$1.49 billion and including the deepening and widening of existing shipping channels, the construction of six new berths and the creation of a significant area of reclaimed port land.

The project as described in the draft EIS released in 2013 relied on 5.6 million cubic metres of capital dredge material being deposited offshore within the GBRWHA.

This is not consistent with the government’s policies contained in the Sustainable Ports Development Bill 2015 and the *Reef 2050 Long-Term Sustainability Plan*.

As such, the Coordinator-General is currently working with the proponent to understand how it proposes to change the project to comply with government policies for the protection of the GBRWHA, which may include disposing all of the dredge material on-shore in reclaimed areas or other locations.

Santos GLNG Gas Field Development Expansion

Santos GLNG released for public and government agency comment its Gas Field Development Expansion EIS in December 2014.

The proposed expansion, which would progressively develop coal seam gas reserves across 10,500 square kilometres in the Bowen and Surat basins, could create 1700 jobs for Queenslanders during construction and a further 200 ongoing operational jobs.

The project represents a potential multi-billion dollar capital investment over the 20-year life of the gas field development.

Emu Swamp Dam

The Coordinator-General finalised his evaluation report regarding the EIS for a new \$76 million, 10,500 megalitre dam at Emu Swamp located about 15 kilometres south-west of Stanthorpe.

The dam will enable the region’s agricultural sector to grow and prosper, with potential to create up to 145 jobs during construction. Its



construction, operations and pipelines are estimated to contribute \$139 million to the Queensland economy.

Under the assessment bilateral agreement, the Coordinator-General's report on the EIS was submitted to the federal Environment Minister for a decision on issues pertaining to the EPBC Act.

In November 2014 the federal Environment Minister gave notification of approval of 'controlled action', subject to conditions.

Three Rivers Irrigation Project

In June 2015 the Coordinator-General declared the Three Rivers Irrigation Project (in the Lower Flinders catchment) as a 'coordinated project for which an EIS is required' under the SDPWO Act.

Stanbroke Pty Ltd's proposal is for cropping and irrigation of up to 15,000 hectares of cotton adjacent to the Flinders River in the Gulf Region of Northern Queensland.

With a capital expenditure of over \$200 million and an estimated operational cost of \$24.3 million per annum, the project's aim is to grow cotton for the export market and utilise cotton seed by-product as supplementary feed for the proponent's existing beef cattle in the region.

The proponent estimates the project could create up to 100 on-site construction jobs, and up to 75 operational jobs at peak production.

Lindeman Island resort

In May 2015 the Coordinator-General declared the potential \$600 million redevelopment of Lindeman Island resort a 'coordinated project'.

The project will potentially create over 800 construction jobs over a four-year period, as well as 300 ongoing operational jobs.

A comprehensive environmental impact assessment with full public consultation will be conducted for the project, which will potentially contain several five and six-star facilities, including a 50-berth marina.

Mission Beach safe boating infrastructure project

The department is coordinating improvements to boating safety in Boat Bay, Mission Beach, with a \$20 million project to enhance existing public marine facilities at Perry Harvey Jetty and Clump Point Boat Ramp for the use of recreational and commercial users.