

Innovation in infrastructure delivery

Creating a partnership between government and the private sector

With the 2005 release of the *South East Queensland Infrastructure Plan and Program*, infrastructure delivery in South East Queensland increased significantly. The Queensland Government recognised that inherent challenges and opportunities could not be addressed under a 'business as usual' approach. It also recognised that while agencies were strong in infrastructure delivery, it needed to be managed and maximised across the whole infrastructure program.

In January 2006, the Queensland Government responded by establishing the Program Management Office (PMO) to support government and industry to deliver the infrastructure program. The PMO would help realise program-wide opportunities, achieve whole-of-government priorities and effectively coordinate projects.

The government recognised that while it already had expertise and experience in infrastructure planning, management and delivery, the private sector possessed key capabilities that would significantly enhance the overall delivery of the program. The private sector could also provide resources to ensure key personnel could continue in critical infrastructure delivery roles within agencies.

As a result, the PMO was initially structured as an innovative partnership between public and private sectors, with a combination of government staff and private sector advisors. The PMO now uses the capacity, skills and knowledge gained during the partnership to help drive the delivery of South East Queensland's infrastructure program.